## Xerox Holdings Financial Model (unaudited)

(in \$ millions, except per-share data)

|  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Q1 | Q2 | Q3 | Q4 | FY |
| Sales | 565 | 460 | 651 | 773 | 2,449 |
| Services, maintenance and rentals | 1,236 | 949 | 1,061 | 1,101 | 4,347 |
| Financing | 59 | 56 | 55 | 56 | 226 |
| Total Revenues | 1,860 | 1,465 | 1,767 | 1,930 | 7,022 |
| Cost of Revenue |  |  |  |  |  |
| Cost of sales | 387 | 338 | 476 | 541 | 1,742 |
| Cost of services, maintenance, and rentals | 731 | 533 | 611 | 658 | 2,533 |
| Cost of financing | 30 | 30 | 29 | 32 | 121 |
| Total Cost of Revenue | 1,148 | 901 | 1,116 | 1,231 | 4,396 |
| Gross Profit |  |  |  |  |  |
| Sales gross profit | 178 | 122 | 175 | 232 | 707 |
| Services, maintenance and rentals gross profit | 505 | 416 | 450 | 443 | 1,814 |
| Financing gross profit | 29 | 26 | 26 | 24 | 105 |
| Gross Profit | 712 | 564 | 651 | 699 | 2,626 |
| Research, development \& engineering | 84 | 76 | 76 | 75 | 311 |
| Bad Debt Expense | 74 | 13 | 16 | 13 | 116 |
| Selling, administrative and general exp. (Excl Bad Debts) | 467 | 413 | 428 | 427 | 1,735 |
| Total Selling, administrative and general exp. | 541 | 426 | 444 | 440 | 1,851 |
| Non-financing interest expense | 21 | 18 | 30 | 30 | 99 |
| Aggregate Exchange losses / (gains) | 2 | 2 | - | (1) | 3 |
| All other, net | - | (13) | (45) | 1 | (57) |
| Total Other, net | 23 | 7 | (15) | 30 | 45 |
| Goodwill impairment | - | - | - | - | - |
| Restructuring and related costs | 41 | 3 | 20 | 29 | 93 |
| Amortization of intangible assets | 11 | 10 | 13 | 22 | 56 |
| Transaction and related costs | 17 | 7 | (6) | - | 18 |
| Total Costs and Expenses | 1,865 | 1,430 | 1,648 | 1,827 | 6,770 |
| (Loss) Income before Income Taxes \& Equity Income | (5) | 35 | 119 | 103 | 252 |
| Income Taxes | (1) | 8 | 29 | 28 | 64 |
| Equity in net income of unconsolidated affiliates | 2 | - | - | 2 | 4 |
| Net (Loss) Income | (2) | 27 | 90 | 77 | 192 |
| Less: (Loss) Income attributable to noncontrolling interests | - | - | - | - | - |
| Net (Loss) Income Attributable to Xerox Holdings | (2) | 27 | 90 | 77 | 192 |


| 2021 |  |  |  |  | $\frac{2022}{Q_{1}}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Q1 | Q2 | Q3 | Q4 | FY |  |
| 602 | 670 | 657 | 653 | 2,582 | 592 |
| 1,053 | 1,067 | 1,046 | 1,069 | 4,235 | 1,023 |
| 55 | 56 | 55 | 55 | 221 | 53 |
| 1,710 | 1,793 | 1,758 | 1,777 | 7,038 | 1,668 |


| 420 | 468 | 498 | 476 | 1,862 | 435 |
| ---: | ---: | ---: | ---: | ---: | ---: |
| 651 | 658 | 662 | 691 | 2,662 | 679 |
| 28 | 28 | 29 | 26 | 111 | 24 |
| $\mathbf{1 , 0 9 9}$ | $\mathbf{1 , 1 5 4}$ | $\mathbf{1 , 1 8 9}$ | $\mathbf{1 , 1 9 3}$ | $\mathbf{4 , 6 3 5}$ | $\mathbf{1 , 1 3 8}$ |


| 182 | 202 | 159 | 177 | 720 | 157 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 402 | 409 | 384 | 378 | 1,573 | 344 |
| 27 | 28 | 26 | 29 | 110 | 29 |
| 611 | 639 | 569 | 584 | 2,403 | 530 |
| 74 | 79 | 82 | 75 | 310 | 78 |
| 10 | 3 | (4) | (2) | 7 | 15 |
| 438 | 431 | 417 | 425 | 1,711 | 440 |
| 448 | 434 | 413 | 423 | 1,718 | 455 |
| 24 | 24 | 23 | 25 | 96 | 29 |
| 2 | 1 | 3 | 1 | 7 | - |
| (22) | (24) | (59) | (22) | (127) | 28 |
| 4 | 1 | (33) | 4 | (24) | 57 |
| - | - | - | 781 | 781 | - |
| 17 | 12 | 10 | (1) | 38 | 18 |
| 15 | 14 | 13 | 13 | 55 | 11 |
| - | - | - | - | - | - |
| 1,657 | 1,694 | 1,674 | 2,488 | 7,513 | 1,757 |
| 53 | 99 | 84 | (711) | (475) | (89) |
| 14 | 9 | (4) | (36) | (17) | (31) |
| - | 1 | 1 | 1 | 3 | 1 |
| 39 | 91 | 89 | (674) | (455) | (57) |
| - | - | (1) | 1 | - | (1) |
| 39 | 91 | 90 | (675) | (455) | (56) |

## Xerox Holdings Financial Model (unaudited)

(in \$ millions, except per-share data)

| Preferred Dividends/ Other | - Basic <br> - Diluted ** |
| :---: | :---: |
| Weighted Average Shares | - Basic <br> - Diluted ** |
| Earnings Per Share |  |
|  | Total Diluted Earnings (Loss) per Share |

## Key Ratios - GAAP

Gross Margins

- Sales
- Services/Maintenance/Rentals
- Financing
- Financing
- Tota


## SAG as a \% of Revenue

## Tax Rat

Ending Xerox Employment**

| 2020 |  |  |  |  | 2021 |  |  |  |  | 2022 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Q1 | Q2 | Q3 | Q4 | FY | Q1 | Q2 | Q3 | Q4 | FY | Q1 |
| 4 | 3 | 4 | 3 | 14 | 4 | 3 | 4 | 3 | 14 | 4 |
| 4 | 3 | 4 | 3 | 14 | 4 | 3 | 4 | 3 | 14 | 4 |
| 213 | 213 | 211 | 200 | 209 | 196 | 187 | 179 | 171 | 183 | 156 |
| 213 | 213 | 213 | 202 | 211 | 198 | 187 | 179 | 173 | 185 | 156 |
| (0.03) | 0.11 | 0.41 | 0.37 | 0.85 | 0.18 | 0.47 | 0.48 | (3.97) | (2.56) | (0.38) |
| (0.03) | 0.11 | 0.41 | 0.36 | 0.84 | 0.18 | 0.46 | 0.48 | (3.97) | (2.56) | (0.38) |
| 31.5\% | 26.5\% | 26.9\% | 30.0\% | 28.9\% | 30.2\% | 30.1\% | 24.2\% | 27.1\% | 27.9\% | 26.5\% |
| 40.9\% | 43.8\% | 42.4\% | 40.2\% | 41.7\% | 38.2\% | 38.3\% | 36.7\% | 35.4\% | 37.1\% | 33.6\% |
| 49.2\% | 46.4\% | 47.3\% | 42.9\% | 46.5\% | 49.1\% | 50.0\% | 47.3\% | 52.7\% | 49.8\% | 54.7\% |
| 38.3\% | 38.5\% | 36.8\% | 36.2\% | 37.4\% | 35.7\% | 35.6\% | 32.4\% | 32.9\% | 34.1\% | 31.8\% |
| 29.1\% | 29.1\% | 25.1\% | 22.8\% | 26.4\% | 26.2\% | 24.2\% | 23.5\% | 23.8\% | 24.4\% | 27.3\% |
| 20.0\% | 22.9\% | 24.4\% | 27.2\% | 25.4\% | 26.4\% | 9.1\% | -4.8\% | 5.1\% | 3.6\% | 34.8\% |
| 26,300 | 26,100 | 25,500 | 25,100 | 25,100 | 24,600 | 24,000 | 23,600 | 23,300 | 23,300 | 23,400 |


| 2020 |  |  |  |  | 2021 |  |  |  |  | 2022 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Q1 | Q2 | Q3 | Q4 | FY | Q1 | Q2 | Q3 | Q4 | FY | Q1 |
| 4 | 3 | 4 | 3 | 14 | 4 | 3 | 4 | 3 | 14 | 4 |
| 4 | 3 | 4 | 3 | 14 | 4 | 3 | 4 | 3 | 14 | 4 |
| 213 | 213 | 211 | 200 | 209 | 196 | 187 | 179 | 171 | 183 | 156 |
| 213 | 213 | 213 | 202 | 211 | 198 | 187 | 179 | 173 | 185 | 156 |
| (0.03) | 0.11 | 0.41 | 0.37 | 0.85 | 0.18 | 0.47 | 0.48 | (3.97) | (2.56) | (0.38) |
| (0.03) | 0.11 | 0.41 | 0.36 | 0.84 | 0.18 | 0.46 | 0.48 | (3.97) | (2.56) | (0.38) |
| 31.5\% | 26.5\% | 26.9\% | 30.0\% | 28.9\% | 30.2\% | 30.1\% | 24.2\% | 27.1\% | 27.9\% | 26.5\% |
| 40.9\% | 43.8\% | 42.4\% | 40.2\% | 41.7\% | 38.2\% | 38.3\% | 36.7\% | 35.4\% | 37.1\% | 33.6\% |
| 49.2\% | 46.4\% | 47.3\% | 42.9\% | 46.5\% | 49.1\% | 50.0\% | 47.3\% | 52.7\% | 49.8\% | 54.7\% |
| 38.3\% | 38.5\% | 36.8\% | 36.2\% | 37.4\% | 35.7\% | 35.6\% | 32.4\% | 32.9\% | 34.1\% | 31.8\% |
| 29.1\% | 29.1\% | 25.1\% | 22.8\% | 26.4\% | 26.2\% | 24.2\% | 23.5\% | 23.8\% | 24.4\% | 27.3\% |
| 20.0\% | 22.9\% | 24.4\% | 27.2\% | 25.4\% | 26.4\% | 9.1\% | -4.8\% | 5.1\% | 3.6\% | 34.8\% |
| 26,300 | 26,100 | 25,500 | 25,100 | 25,100 | 24,600 | 24,000 | 23,600 | 23,300 | 23,300 | 23,400 |

*Amounts have been revised to reflect discontinued operations reporting for FX and XIP
${ }^{* *}$ For those periods that exclude the preferred stock dividend the average shares for the calculations of diluted EPS include 7 million shares associated with our Series $A$ or Series $B$ convertible preferred stock.
*** Revised headcount at December 31, 2020 of 25,150 from 24,700 (as previously reported) due to redefinition of full-time equivalent employee.

## Xerox Holdings Financial Model - Non-GAAP basis (unaudited)

(in \$ millions, except per-share data)

## Revenues

Sales
Services, maintenance and rentals
Financing
Total Revenues

## Cost of Revenue

Cost of sales
Cost of services, maintenance and rentals
Cost of financing
Total Cost of Revenue

## Gross Profit

Sales gross profit
Services, maintenance and rentals gross profit
Financing gross profit
Gross Profit
Research, development \& engineering

Bad Debt Expense
Selling, administrative and general exp. (Excl Bad Debts)

## Total Selling, administrative and general exp.

Non-financing interest expense
Aggregate Exchange losses / (gains)
All other, net
Total Other, net

## Total Costs and Expense

## Income before Income Taxes \& Equity Incom

Income Taxes
Equity in Net Income of Unconsol. Affil
Income from Continuing Operations
Less: Net (Loss) Income attributable to Noncontrolling Interests
Net Income Attributable to Xerox Holdings

Non-GAAP basis is adjusted to exclude restructuring and related costs, amortization of intangible assets, transaction and related costs, non-service retirement-related costs as well as other discrete, unusual or infrequent items as described in our Non-GAAP Financial Measures section of our Quarterly Reports on Form 10-Q and our Annual Report on Form 10-K

| 2020 |  |  |  |  | 2021 |  |  |  |  | 2022 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Q1 | Q2 | Q3 | Q4 | FY | Q1 | Q2 | Q3 | Q4 | FY | Q1 |
| 565 | 460 | 651 | 773 | 2,449 | 602 | 670 | 657 | 653 | 2,582 | 592 |
| 1,236 | 949 | 1,061 | 1,101 | 4,347 | 1,053 | 1,067 | 1,046 | 1,069 | 4,235 | 1,023 |
| 59 | 56 | 55 | 56 | 226 | 55 | 56 | 55 | 55 | 221 | 53 |
| 1,860 | 1,465 | 1,767 | 1,930 | 7,022 | 1,710 | 1,793 | 1,758 | 1,777 | 7,038 | 1,668 |
| 387 | 338 | 476 | 541 | 1,742 | 420 | 468 | 498 | 476 | 1,862 | 435 |
| 731 | 533 | 611 | 658 | 2,533 | 651 | 658 | 662 | 691 | 2,662 | 679 |
| 30 | 30 | 29 | 32 | 121 | 28 | 28 | 29 | 26 | 111 | 24 |
| 1,148 | 901 | 1,116 | 1,231 | 4,396 | 1,099 | 1,154 | 1,189 | 1,193 | 4,635 | 1,138 |
| 178 | 122 | 175 | 232 | 707 | 182 | 202 | 159 | 177 | 720 | 157 |
| 505 | 416 | 450 | 443 | 1,814 | 402 | 409 | 384 | 378 | 1,573 | 344 |
| 29 | 26 | 26 | 24 | 105 | 27 | 28 | 26 | 29 | 110 | 29 |
| 712 | 564 | 651 | 699 | 2,626 | 611 | 639 | 569 | 584 | 2,403 | 530 |
| 84 | 76 | 76 | 75 | 311 | 74 | 79 | 82 | 75 | 310 | 78 |
| 74 | 13 | 16 | 13 | 116 | 10 | 3 | (4) | (2) | 7 | 15 |
| 467 | 413 | 428 | 427 | 1,735 | 438 | 431 | 417 | 425 | 1,711 | 440 |
| 541 | 426 | 444 | 440 | 1,851 | 448 | 434 | 413 | 423 | 1,718 | 455 |
| 21 | 18 | 30 | 30 | 99 | 24 | 24 | 23 | 25 | 96 | 29 |
| 2 | 2 | - | (1) | 3 | 2 | 1 | 3 | 1 | 7 | - |
| (4) | (5) | (32) | (16) | (57) | (2) | (2) | (37) | 3 | (38) | 2 |
| 19 | 15 | (2) | 13 | 45 | 24 | 23 | (11) | 29 | 65 | 31 |
| 1,792 | 1,418 | 1,634 | 1,759 | 6,603 | 1,645 | 1,690 | 1,673 | 1,720 | 6,728 | 1,702 |
| 68 | 47 | 133 | 171 | 419 | 65 | 103 | 85 | 57 | 310 | (34) |
| 20 | 11 | 28 | 51 | 110 | 18 | 10 | (3) | (5) | 20 | (18) |
| 2 | - | - | 2 | 4 | - | 1 | 1 | 1 | 3 | 1 |
| 50 | 36 | 105 | 122 | 313 | 47 | 94 | 89 | 63 | 293 | (15) |
| - | - | - | - | - | - | - | (1) | 1 | - | (1) |
| 50 | 36 | 105 | 122 | 313 | 47 | 94 | 90 | 62 | 293 | (14) |

## Xerox Holdings Financial Model - Non-GAAP basis (unaudited)

(in \$ millions, except per-share data)

## Earnings Per Share

| Continuing Operations: |
| :--- |
| Preferred Dividends - Adjusted EPS ** |
| Adjusted Earnings per Share |

$\frac{\text { Adjusted Earnings per Share }}{\text { Adjusted Weighted Average Shares ** }}$

Non-GAAP basis is adjusted to exclude restructuring and related costs, amortization of intangible assets transaction and related costs, non-service retirement-related costs as well as other discrete, unusual or infrequent items as described in our Non-GAAP Financial Measures section of our Quarterly Reports on Form 10-Q and our Annual Report on Form 10-K

| 2020 |  |  |  |  | 2021 |  |  |  |  | 2022 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Q1 | Q2 | Q3 | Q4 | FY | Q1 | Q2 | Q3 | Q4 | FY | Q1 |
| 0.21 | 0.15 | 0.48 | 0.58 | 1.41 | 0.22 | 0.47 | 0.48 | 0.34 | 1.51 | (0.12) |
| - | - | - | - | - | - | - | - | - | - | - |
| 0.21 | 0.15 | 0.48 | 0.58 | 1.41 | 0.22 | 0.47 | 0.48 | 0.34 | 1.51 | (0.12) |
| 216 | 216 | 213 | 209 | 211 | 198 | 189 | 182 | 173 | 185 | 156 |
| 31.5\% | 26.5\% | 26.9\% | 30.0\% | 28.9\% | 30.2\% | 30.1\% | 24.2\% | 27.1\% | 27.9\% | 26.5\% |
| 40.9\% | 43.8\% | 42.4\% | 40.2\% | 41.7\% | 38.2\% | 38.3\% | 36.7\% | 35.4\% | 37.1\% | 33.6\% |
| 49.2\% | 46.4\% | 47.3\% | 42.9\% | 46.5\% | 49.1\% | 50.0\% | 47.3\% | 52.7\% | 49.8\% | 54.7\% |
| 38.3\% | 38.5\% | 36.8\% | 36.2\% | 37.4\% | 35.7\% | 35.6\% | 32.4\% | 32.9\% | 34.1\% | 31.8\% |
| 4.7\% | 4.2\% | 7.4\% | 9.5\% | 6.6\% | 5.2\% | 7.0\% | 4.2\% | 4.8\% | 5.3\% | -0.2\% |
| 29.1\% | 29.1\% | 25.1\% | 22.8\% | 26.4\% | 26.2\% | 24.2\% | 23.5\% | 23.8\% | 24.4\% | 27.3\% |
| 29.4\% | 23.4\% | 21.1\% | 29.8\% | 26.3\% | 27.7\% | 9.7\% | -3.5\% | -8.8\% | 6.5\% | 52.9\% |
| - | - | - | - | - | - | - | - | 781 | 781 | - |
| 41 | 3 | 20 | 29 | 93 | 17 | 12 | 10 | (1) | 38 | 18 |
| 11 | 10 | 13 | 22 | 56 | 15 | 14 | 13 | 13 | 55 | 11 |
| 1 | (8) | (13) | (9) | (29) | (20) | (22) | (22) | (25) | (89) | (7) |
| 3 | - | - | - | 3 | - | - | - | - | - | - |
| 17 | 7 | (6) | - | 18 | - | - | - | - | - | - |
| - | - | - | 26 | 26 | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - | - | - | 33 |
| (21) | (3) | 1 | (23) | (46) | (4) | (1) | (1) | (31) | (37) | (13) |
| - | - | - | - | - | - | - | - | - | - | - |
| 52 | 9 | 15 | 45 | 121 | 8 | 3 | - | 737 | 748 | 42 |

Key Ratios - Adjusted:

| Gross Margins | - Sales |
| :---: | :--- |
|  | - Services/Maintenance/Rentals |
|  | - Financing |
|  | - Total |

## Adjusted Operating Margin

## SAG as a \% of Revenue

Adjusted Effective Tax Rate

## Non-GAAP Adjustments:

Goodwill Impairment
Restructuring and related costs
Amortization of intangible assets
Non-service retirement-related costs
Contract termination costs - IT service provider
Transaction and related costs
Loss on extinguishment of debt
Contract termination cost - product supply
Tax on adjusted items
US Tax Act
Total Non-GAAP Adjustments
*Amounts have been revised to reflect discontinued operations reporting for FX and XIP
${ }^{* *} F$ or those periods that exclude the preferred stock dividend the average shares for the calculations of diluted EPS include 7 million shares associated with our Series $A$ or Series $B$ convertible pref stock.

## Xerox Holdings Financial Model

(unaudited)


## Revenue

Entry
Mid-range
High-end
Other
Total Equipment Revenue

| 48 | 44 | 66 | 70 | 228 | 68 | 69 | 69 | 76 | 282 | 61 | $(7.6) \%$ |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| 206 | 195 | 276 | 309 | 986 | 238 | 276 | 244 | 214 | 972 | 194 | $(17.1) \%$ |
| 67 | 67 | 72 | 119 | 325 | 70 | 80 | 68 | 86 | 304 | 54 | $(21.0) \%$ |
| 4 | 4 | 5 | 12 | 25 | 5 | 4 | 6 | 8 | 23 | 5 | $0.0 \%$ |
| $\mathbf{3 2 5}$ | $\mathbf{3 1 0}$ | $\mathbf{4 1 9}$ | $\mathbf{5 1 0}$ | $\mathbf{1 , 5 6 4}$ | $\mathbf{3 8 1}$ | $\mathbf{4 2 9}$ | $\mathbf{3 8 7}$ | $\mathbf{3 8 4}$ | $\mathbf{1 , 5 8 1}$ | $\mathbf{3 1 4}$ | $\mathbf{( 1 6 . 1 ) \%}$ |
|  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |
| 1,239 | 990 | 1,152 | 1,208 | 4,589 | 1,076 | 1,133 | 1,127 | 1,096 | 4,432 | 1,071 | $(0.4) \%$ |
| 575 | 428 | 568 | 675 | 2,246 | 587 | 617 | 594 | 636 | 2,434 | 554 | $(0.8) \%$ |
| 46 | 47 | 47 | 47 | 187 | 47 | 43 | 37 | 45 | 172 | 43 | $(8.5) \%$ |
| $\mathbf{1 , 8 6 0}$ | $\mathbf{1 , 4 6 5}$ | $\mathbf{1 , 7 6 7}$ | $\mathbf{1 , 9 3 0}$ | $\mathbf{7 , 0 2 2}$ | $\mathbf{1 , 7 1 0}$ | $\mathbf{1 , 7 9 3}$ | $\mathbf{1 , 7 5 8}$ | $\mathbf{1 , 7 7 7}$ | $\mathbf{7 , 0 3 8}$ | $\mathbf{1 , 6 6 8}$ | $\mathbf{( 0 . 7 ) \%}$ |

Installs (1)

| Entry A4 MFPs |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Color | (19)\% | (33)\% | (9)\% | (22)\% | (21)\% | 9\% | 19\% | 17\% | (10)\% | 7\% | - |
| B\&W | 3\% | (8)\% | 54\% | 28\% | 20\% | 97\% | 63\% | (7)\% | 24\% | 36\% | (39)\% |
| Mid-range |  |  |  |  |  |  |  |  |  |  |  |
| Color | (26)\% | (42)\% | (19)\% | (20)\% | (26)\% | 11\% | 62\% | 1\% | (22)\% | 8\% | (9)\% |
| B\&W | (16)\% | (35)\% | (20)\% | (16)\% | (22)\% | 13\% | 36\% | 20\% | (28)\% | 7\% | (61)\% |
| High-end |  |  |  |  |  |  |  |  |  |  |  |
| Color | (50)\% | (55)\% | (39)\% | (26)\% | (42)\% | 46\% | 27\% | (7)\% | - | 12\% | (29)\% |
| B\&W | (30)\% | (2)\% | (13)\% | (6)\% | (13)\% | 18\% | 47\% | 34\% | (5)\% | 19\% | (15)\% |

Notes:
(1) Entry installations exclude OEM sales; Mid-range and High-end color installations exclude Fuji Xerox digital front-end sales.

Restated
CC = Constant Currency

